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## FORM 10-Q

SECURITIES AND EXCHANGE COMMISSION<br>WASHINGTON, D. C. 20549<br>/X/ Quarterly Report Under Section 13 and 15 (d) of the Securities Exchange Act of 1934<br>or<br>/ / Transition Report Pursuant to Section 13 and 15 (d) of the Securities Exchange Act of 1934

For Quarter Ended July 30, 1994
Commission file number 1-4908

The TJX Companies, Inc.
(Exact name of registrant as specified in its charter)

## DELAWARE

(State or other jurisdiction of incorporation or organization)

04-2207613
(I.R.S. Employer

Identification No.)

01701
(Zip Code)
(508) 390-1000
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or $15(d)$ of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes X . No .

The number of shares of Registrant's common stock outstanding as of August 27, 1994: 73,466,277

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PART I FINANCIAL INFORMATION
THE TJX COMPANIES, INC. AND CONSOLIDATED SUBSIDIARIES
STATEMENTS OF INCOME
(UNAUDITED)
DOLLARS IN THOUSANDS EXCEPT PER SHARE AMOUNTS

|  | Thirteen <br> July 30, <br> 1994 | s Ended July 31, 1993 |
| :---: | :---: | :---: |
| Net sales | \$866,689 | \$841, 054 |
| Cost of sales, including buying and occupancy costs | 656,589 | 636,504 |
| Selling, general and administrative expenses | 172,005 | 156,088 |
| Interest on debt and capital leases | 5,724 | 5,035 |
| Income before income taxes | 32,371 | 43,427 |
| Provision for income taxes | 13,575 | 17,442 |
| Net income | 18,796 | 25,985 |


| Preferred stock dividends | 1,789 | 1,789 |
| :--- | ---: | ---: |
| Net income available to common shareholders | $\$ 17,007$ | $\$ 24,196$ |

Primary and fully diluted earnings per common share:
Net income \$ . 23 \$ . 33
Cash dividends per common share
\$ . 14
\$. 125

The accompanying notes are an integral part of the financial statements.

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PART I FINANCIAL INFORMATION
THE TJX COMPANIES, INC. AND CONSOLIDATED SUBSIDIARIES
STATEMENTS OF INCOME
(UNAUDITED)
DOLLARS IN THOUSANDS EXCEPT PER SHARE AMOUNTS


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THE TJX COMPANIES, INC. AND CONSOLIDATED SUBSIDIARIES
BALANCE SHEETS
(UNAUDITED)
IN THOUSANDS

## ASSETS

Current assets:
Cash and cash equivalents
Accounts receivable
Merchandise inventories
Prepaid expenses
Total current assets

| $\begin{array}{r} \text { July } 30, \\ 1994 \end{array}$ | January 29, 1994 | $\begin{array}{r} \text { July } 31, \\ 1993 \end{array}$ |
| :---: | :---: | :---: |
| 20,605 | \$ 58,102 | \$ 17,792 |
| 38,505 | 30,639 | 32,001 |
| 963,343 | 772,324 | 911,948 |
| 22,675 | 20,791 | 21,656 |
| 1,045,128 | 881,856 | 983,397 |
| 113,774 | 110,793 | 103,201 |
| 277,888 | 256,929 | 237,373 |
| 422,359 | 398,106 | 369,484 |
| 814,021 | 765,828 | 710,058 |
| 356,056 | 326,685 | 307,316 |
| 457,965 | 439,143 | 402,742 |
| 13,872 | 13,744 | 9,641 |
| 91,224 | 92,627 | 94,001 |
| \$1,608,189 | \$1,427,370 | \$1,489,781 |


| 94,000 | $\$$ | - |
| ---: | ---: | ---: |
| 6,119 | 5,936 | 97,000 |
| 423,818 | 340,578 | 409,755 |
|  |  |  |
| 241,755 | 245,139 | 233,029 |
| 765,692 | 591,653 | 745,187 |
|  |  |  |
|  |  |  |
| 40,446 | 42,823 | 45,089 |
| 5,303 | 6,031 | 6,776 |
| 161,830 | 162,000 | 125,000 |
| 29,985 | 33,963 | 36,411 |

Other assets
Goodwill, net of amortization
TOTAL ASSETS

LIABILITIES

Current liabilities:
Short-term debt
Current installments of long-term debt
Accounts payable
Accrued expenses and other current liabilities

Total current liabilities

## SHAREHOLDERS' EQUITY

Preferred stock at face value,
authorized 5,000,000 shares, par value $\$ 1$, issued and outstanding cumulative convertible stock of:

- 250,000 shares of $8 \%$ Series A
25,000
25,000

25,000

- 1,650,000 shares of $6.25 \%$ Series C $82,500 \quad 82,500$

82,500
Common stock, par value $\$ 1$, authorized
150,000,000 shares, issued and
outstanding 73,459,528, 73,430,615
and $73,367,055$ shares

Long-term debt exclusive of current
installments:
Real estate mortgages
Equipment notes
General corporate debt

Deferred income taxes

Additional paid-in capital
Retained earnings Total shareholders' equity

| 73,431 | 73,367 |
| ---: | ---: |
| 284,744 | 281,719 |
| 125,225 | 68,732 |
| 590,900 | 531,318 |
|  |  |
| $1,427,370$ | $\$ 1,489,781$ |

SHAREHOLDERS' EQUITY
$\$ 1,608,189 \quad \$ 1,427,370 \$ 1,489,781$

The accompanying notes are an integral part of the financial statements.

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THE TJX COMPANIES, INC. AND CONSOLIDATED SUBSIDIARIES
STATEMENTS OF CASH FLOWS
(UNAUDITED)
IN THOUSANDS


The accompanying notes are an integral part of the financial statements.

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## MANAGEMENT'S DISCUSSION AND ANALYSIS OF RESULTS OF OPERATIONS AND FINANCIAL CONDITION

Thirteen Weeks (Second Quarter) and Twenty-Six Weeks Ended July 30, 1994 Versus Thirteen Weeks and Twenty-Six Weeks Ended July 31, 1993

Net sales for the second quarter increased $3 \%$ to $\$ 866.7$ million up from $\$ 841.1$ million last year. For the six months, net sales increased $6 \%$ to $\$ 1,718.4$ million up from $\$ 1,626.7$ million for the same period last year. The increase in sales for both periods is attributable to new stores. Same store sales for the second quarter decreased by $1 \%$ and $9 \%$ for T.J. Maxx and Hit or Miss, respectively, and increased by $10 \%$ for Winners. For the six months, same store sales were flat for T.J. Maxx, decreased $5 \%$ for Hit or Miss and increased 11\% for Winners. In general, sales comparisons are impacted by a general softness, industrywide, in apparel sales. Chadwick's sales decreased by $10 \%$ and $2 \%$ for the second quarter and six months, respectively. During the second quarter, demand for certain items in the summer catalog exceeded expectations and, therefore, Chadwick's was unable to achieve its desired fulfillment rates. Chadwick's year-to-date results also reflect a poor performance by the spring catalog.

Net income for the second quarter was $\$ 18.8$ million, or $\$ .23$ per common share versus last year's $\$ 26.0$ million, or $\$ .33$ per common share. For the six months, net income was $\$ 38.2$ million, or $\$ .47$ per common share versus $\$ 48.6$ million, or $\$ .61$ per common share before the cumulative effect of accounting changes of $\$ 2.7$ million recorded in that period. Net income in the prior period, after the one-time charge for accounting changes, was $\$ 46.0$ million, or $\$ .57$ per common share.

| Percentage of Net Sales |  |  |  |
| ---: | ---: | ---: | ---: |
| 13 Weeks Ended | 26 Weeks Ended |  |  |
| $7 / 30 / 94$ | $7 / 31 / 93$ | $7 / 30 / 94$ | $7 / 31 / 93$ |
| $100.0 \%$ | $100.0 \%$ | $100.0 \%$ | $100.0 \%$ |
|  |  |  |  |
| 75.8 | 75.7 | 75.2 | 75.1 |
|  |  |  |  |
| 19.8 | 18.5 | 20.3 | 19.3 |
| .7 | .6 | .7 | .6 |
|  |  |  |  |
|  |  |  |  |
| $3.7 \%$ | $5.2 \%$ | $3.8 \%$ | $5.0 \%$ |

Consolidated cost of sales, including buying and occupancy costs, as a percentage of net sales remained fairly constant in both periods as compared to last year.

Selling, general and administrative expenses as a percentage of net sales increased in both periods, which reflects the weak sales performance of apparel in the U.S. divisions. In addition, this percentage is impacted by the net operating results of T.K. Maxx, the Company's start-up United Kingdom venture.

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The following table sets forth the operating results of the Company's major business segments: (unaudited)
(In Thousands)

|  | 1994 | 1993 | 1994 | 1993 |
| :---: | :---: | :---: | :---: | :---: |
| Net sales: |  |  |  |  |
| Off-price family apparel stores | \$689,849 | \$649,423 | \$1,343,277 | \$1,243,163 |
| Off-price women's specialty stores | 91,449 | 96,493 | 180,925 | 184,789 |
| Off-price catalog |  |  |  | 198,739 |
|  | \$866,689 | \$841,054 | \$1,718,425 | \$1,626,691 |
| Operating income (loss): |  |  |  |  |
| Off-price family apparel stores | \$ 46,924 | \$ 45,451 | \$ 93,603 | \$ 88,198 |
| Off-price women's specialty stores | $(1,171)$ | 3,603 | (928) | 3,726 |
| Off-price catalog operation | 4,111 | 7,112 | 5,083 | 13,595 |
|  | 49,864 | 56,166 | 97,758 | 105,519 |
| General corporate expense* | 11,115 | 7,050 | 19,943 | 13,448 |
| Goodwill amortization | 654 | 654 | 1,307 | 1,309 |
| Interest expense | 5,724 | 5,035 | 11,203 | 9,781 |
| Income before income taxes and cumulative effect of accounting changes | \$ 32,371 | \$ 43,427 | \$ 65,305 | \$ 80,981 |

* The periods ended July 31, 1993 include the net operating results of HomeGoods and Value Mart. The periods ended July 30, 1994 include the operating results of HomeGoods and T.K. Maxx. In addition, the 26 weeks ended July 30, 1994 include a reserve for the closing of the Value Mart operation.

The off-price family apparel stores segment, T.J. Maxx and Winners, recorded an increase of $3 \%$ and $6 \%$ in operating profit in the second quarter and six months, respectively. Hit or Miss, which has a narrower merchandise mix, was more directly impacted by the softness in apparel sales and recorded a decrease in operating profit in both periods. Chadwick's of Boston experienced a decrease in operating income for both periods. Demand for certain items in the summer catalog outpaced expectations, impacting desired fulfillment rates and ultimately second quarter operating income. In addition, the year-to-date results reflect a poor performance of the spring catalogs.

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Stores in operation at the end of the period are as follows:

$$
\text { July 30, } 1994 \text { July 31, } 1993
$$

| T.J. Maxx | 520 | 489 |
| :--- | ---: | ---: |
| Hit or Miss | 504 | 496 |
| Winners | 29 | 21 |
| HomeGoods | 10 | 6 |
| T.K. Maxx | 2 | - |

## Financial Condition

Cash flows from operating and financing activities for the six months reflect increases in inventory, accounts payable, and short-term borrowings, which are primarily due to normal seasonal requirements. In addition for the period ended July 31, 1993, cash flows were impacted by an increase in income taxes paid due to the Ames cash settlement received in December 1992.

During the second quarter, the Company increased its unsecured committed short-term credit lines to $\$ 300$ million. These lines, when needed, are drawn upon or used as backup to the Company's commercial paper program. The Company believes that internally generated funds along with its ability to access external financing sources, will meet its needs.

The Company has available reserves for lease and other contingent liabilities associated with the 1988 sale of the Company's former Zayre Stores division to Ames Department Stores, Inc. and the Company believes that these reserves should be adequate to cover all reasonably expected liabilities that it may incur as a result of the Ames bankruptcy. On December 30, 1992, Ames emerged from bankruptcy pursuant to a plan of reorganization.

On August 16, 1994, the Company announced a repurchase program of up to $\$ 100$ million of the Company's common stock. At current market prices, this would represent approximately $6-7 \%$ of the Company's outstanding common stock. The repurchase of these shares would be accomplished over time through open market purchases or through other transactions.

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## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

1. The results for the first six months are not necessarily indicative of results for the full fiscal year, because the Company's business, in common with the businesses of retailers generally, is subject to seasonal influences, with higher levels of sales and income generally realized in the second half of the year.
2. The preceding data are unaudited and reflect all normal recurring adjustments, the use of retail statistics, and accruals and deferrals among periods required to match costs properly with the related revenue or activity, considered necessary by the Company for a fair presentation of its financial statements for the periods reported, all in accordance with generally accepted accounting principles and practices consistently applied.
3. The Company has available reserves for lease and other contingent liabilities associated with the 1988 sale of the Company's former Zayre Stores division to Ames Department Stores, Inc. and the Company believes that these reserves should be adequate to cover all reasonably expected liabilities that it may incur as a result of the Ames bankruptcy. On December 30, 1992, Ames emerged from bankruptcy pursuant to a plan of reorganization.
4. The Company's cash payments for interest expense and income taxes are as follows: (in thousands)
Twenty-Six Weeks Ended
July $30, \quad$ July 31,

Cash paid for:
Interest on debt and capital leases \$11,229 9,340
Income taxes 33,882 44,951
5. Effective January 31, 1993, the Company adopted the provisions of Statement of Financial Accounting Standards No. 109, "Accounting for Income Taxes" (SFAS No. 109). SFAS No. 109 requires the adjustment of deferred tax assets and liabilities to reflect the effect of enacted changes in tax laws or rates. In connection with the adoption of SFAS No. 109, the Company recorded as a cumulative effect of an accounting change, a gain of $\$ 3,478,000$, or $\$ .05$ per share, which represents the net decrease to the net deferred tax liability as of January 31, 1993.
6. Effective January 31, 1993, the Company also adopted the Statement of Financial Accounting Standards No. 106 "Employers' Accounting for Postretirement Benefits Other Than Pensions." This standard requires accrual for the cost of postretirement health care and life insurance benefits during the years that an employee provides services to the Company. The Company has elected to recognize the transition obligation in full as of January 31, 1993, and accordingly has recorded a one-time implementation charge of $\$ 6,145,000$, net of a tax benefit of $\$ 3,937,000$, as a cumulative effect of an accounting change. The company's cash flows are not impacted by the new accounting.
7. On August 16, 1994, the Company authorized the repurchase of up to $\$ 100$ million of $T J X$ common stock. At current prices, this would represent approximately $6-7 \%$ of the Company's outstanding common stock. The repurchase of these shares would be accomplished over time through open market purchases or through other transactions.

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PART II. Other Information
Item 4. Submission of Matters to a Vote of Security Holders
Information with respect to matters voted on at the Company's Annual Meeting of Stockholders on June 7, 1994 (during the period covered by this report) was provided in the Company's Quarterly Report on Form $10-Q$ for the quarter ended April 30, 1994.

Item 6. Exhibits and Reports on Form 8-K
(a) Exhibit 11 - Statement re Computation of Per Share Earnings
(b) The Company did not file any reports on Form 8-K with the Securities and Exchange Commission during the quarter ended July 30, 1994.

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SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934 the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

THE TJX COMPANIES, INC.
(Registrant)

Date: August 31, 1994
/s/ Donald G. Campbell
Donald G. Campbell, Senior Vice
President - Finance, on behalf
of The TJX Companies, Inc. and as
Principal Financial and Accounting
Officer of The TJX Companies, Inc.

PAGE 1
COMPUTATION OF NET INCOME PER COMMON SHARE (UNAUDITED)
DOLLARS IN THOUSANDS

| Thirteen Weeks Ended | Twenty-Six Weeks Ended |  |  |
| ---: | ---: | ---: | ---: |
| July 30, | July 31, | July 30, | July 31, |
| 1994 | 1993 | 1994 | 1993 |

The computation of net income available and adjusted
shares outstanding follows:

| Net income | \$18,796 | \$25,985 | \$38,165 | \$45,975 |
| :---: | :---: | :---: | :---: | :---: |
| Less: <br> Preferred stock dividends | $(1,789)$ | $(1,789)$ | $(3,578)$ | $(3,578)$ |
| ```Net income used for primary and fully diluted computation``` | \$17,007 | \$24,196 | \$34,587 | \$42,397 |
| Weighted average number of common shares outstanding | 73,459,548 | 73,367,069 | 73,462,483 | 73,372,883 |
| Add (where dilutive): |  |  |  |  |
| Assumed exercise of those options that are common |  |  |  |  |
| stock equivalents, net of treasury shares deemed to have been repurchased | 404,980 | 789,045 | 497,179 | 770,064 |
| Adjusted shares outstanding, used for primary and |  |  |  |  |
| fully diluted computation | 73,864,528 | 74,156,114 | 73,959,662 | 74,142,947 |

